# From inception to reality: How India realized its first ever water villas









# Structure of the Presentation

- 1. The Background
- 2. Critical Success Factors for facilitating Public Private Partnership
- 3. Way Forward

# The Background



- Enthralling scenic beauty white sandy beaches along turquoise blue coral lagoons
- Tourism industry at a nascent stage (lowest tourist arrivals, publicly owned tourist resorts)
- NITI Aayog launched 'Holistic Development of Lakshadweep Islands' project in 2017 to boost tourism.
- Outcome: India's first premium water villa projects at Suheli & Kadmat Islands at an estimated cost of INR 480 Cr leased out to IHCL group on PPP basis.

## 5 Critical Success Factors

## 5 Critical Success Factors that facilitated the Public Private Partnership



Understanding & the Investment Bottlenecks



Innovative
Product Offeringunprecedented
project packages



Investor
Outreach and
Consultations



Sustainability as the key driver



# A. Understanding the Investment Bottlenecks



Risky on-sea embarkation and disembarkation

- Failed precedence of private investments in tourism industry – Resorts in Agatti Island under litigation
- Land unavailability for outsiders
- Regulatory Bottlenecks IIMP, the law of land, regulating development
- Difficult to procure CRZ & EC clearances
- Poor State of fundamental infrastructure

Restricted entry imposed by permit system

# B. Disruptive Model for tourism transformation

## **Groundbreaking Product Offering**

Moving from Beach Villas to Water Villas – a shift that delayed the project by a year

Attracting Large Investors who can build captive Infrastructure to overcome Government supplied infrastructure requirements





# B. Disruptive Model for tourism transformation

## Govt. to resolve only Critical Issues



- IIMP amended to permit Water Villas
- Government Owned Land Identification (9.37 Ha)
- Water Villa site identification a two-step process marine sensitivity analysis + physical site validation
- India's first Upfront CRZ Clearance A Game Changer
- Govt. to facilitate large-scale infrastructure Agatti Airport expansion, Sea-plane connectivity, Internet connectivity, etc.
- State Support Agreements

## C. Investor Outreach and Consultations

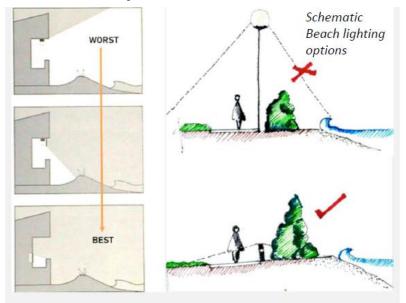


- In-depth market consultations at project conceptualization stage (Investor Summit at Delhi & Kochi)
- Dedicated investor relationship management team offering quick concern redressal
- Proactive Administrative Support during the bidding stage facilitating site tours
- Market risks assumed by investors with fixed annual payments as concession fee to authority post commencement of operations
  - Granting design & development flexibility to accommodate market interest

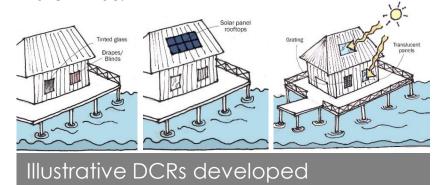
# D. Sustainability as a key driver

- Environmental Sensitivity guided Zoning
- Carrying Capacity Based Development
- Species Sensitive Development Control Regulations
- Do's and Don'ts as parked with upfront clearances
- EC monitoring committee formulated
- Eco-labels like Blue Flag and Green Fins

#### **Turtle Friendly Beach Tourism**



Guidelines for Construction and Operation of water villas:



← Tweet



This is great! Congratulations, particularly to the people of Lakshadweep, for this feat. India's coastline is remarkable and there is also a great amount of passion among our people to further coastal cleanliness.





6:40 pm · 26 Oct 22 · Twitter for iPhone

Hon'ble PM accolades UT
Administration for Blue Flag
achievement

## E. Working as a Team

## **NITI Aayog**

- Inter-Ministerial Co-ordinations
- Structural reforms for promoting Ease of Doing Business—Upfront Clearances, IIMP revision, investor's conference, etc.
  - and EC) NITI Aayog

Facilitating approvals (PPPAC, SFC) and Clearances (CRZ and EC)

#### **UT Administration**

- Tourism Secretary- front runner.
- Creating entrepreneurial environment.
- Instill investor confidence



#### Consultant

- Flagging the right issue at right time at right door
- Handholding the govt. for documentations and presentations
- Market outreach and one-on-one investor consultations



# Way Forward

Water Villas to be constructed within 3 years with 220 keys across Suheli and Kadmat

In next phase, Lakshadweep Administration to scale-up & attract more PPP investments in Bangaram, Thinnakkara, and Minicoy Islands

The proposed resort development to bring about 660 direct employment (440 permanent and 220 temporary)

With the realization of holistic development plan, tourism footfall in the island is projected to reach over 1 lakh by 2030.\*

Contribution of tourism to State's GDP is expected to grow up from current 6% to 50% over the same period.\*

